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Geopolitics: challenges in public administration in the AI era

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Abstract

This academic article aims to examine the interplay between Al-driven geopolitical competition and sustainable public administration, proposing a strategic framework to enhance resilience and global competitiveness. It employs a systematic review of interdisciplinary literature on geopolitics and Al governance, supplemented by a SWOT analysis of existing administrative frameworks and comparative case studies of the United States, China, and the European Union. Rapid advancements in artificial intelligence have transformed global policymaking and administrative processes, yet the interplay between Al-driven geopolitical competition and sustainable public administration remains underexplored. We identify five critical factors: big data analytics capability, robust digital infrastructure, specialized human capital, adaptive policymaking, and international collaboration that underpin strategic decision-making, resource allocation, and service delivery. By integrating classical geopolitical theories with contemporary Al applications, our work offers a novel framework addressing emerging ethical, privacy, and cybersecurity challenges. The resulting guidelines provide actionable strategies for public sector leaders to enhance resilience, agility, and global competitiveness.

Keywords: geopolitics, public administration, Artificial Intelligence (AI), public policy, governance

Introduction

Public administration aims to deliver outputs and outcomes that maximize value for money, enhance service quality, and boost citizen satisfaction through advanced management techniques. Furthermore, each nation's geographic position both constrains and enables its social structures, political systems, and capacity to project influence (West & Allen, 2020). Geopolitics refers to the study of the effects of geography on international politics and relations (Flint, 2022). In the current environment of rapid Al innovation, geopolitical competition among superpowers beyond natural resources and trade routes is driven by technological leadership, which in turn shapes administrative efficiency and policy decisions. However, while Al adoption offers significant gains in data-driven policymaking and operational agility, it also introduces critical challenges in ethics, privacy, and cybersecurity that demand robust governance frameworks (Horowitz, 2018).

In an era where AI technology is rapidly changing the world, geopolitics is an important factor in determining the direction of public administration globally. This can be seen from competition between economic superpowers such as the United States, China, and the European Union. The focus is not only on the possession of natural resources or control of trade routes, but also on leadership in technology in the role of increasing administrative efficiency, creating new opportunities for public services, and policy decisions (Zuboff, 2019). Although the use of AI significantly contributes to administration, it still has weaknesses in ethics, privacy, and security. This requires a careful management process by the government, as well as an analysis of the relationship between geopolitics and public administration in the contexts of development and administration of state resources in the aspects of security, economy, and international relations in an integrated manner (West & Allen, 2020).

Despite these advances, scholarly work on AI governance often treats technological regulation and geopolitical strategies separately, lacking models that integrate both domains to support sustainable public administration. There is no comprehensive framework capturing how five core factors big data analytics capability, digital infrastructure, specialized human capital, adaptive policymaking, and international collaboration interact under differing geopolitical pressures (Cukier & Mayer-Schönberger, 2013). To fill this gap, our central research question asks: How does AI-driven geopolitical dynamics interplay with five critical factors to influence the sustainability and effectiveness of public administration across leading global powers?

By answering this question, we propose a novel, multidimensional framework that bridges classical geopolitical theories with contemporary AI applications, delivering actionable strategies to enhance resilience, agility, and ethical stewardship in public sector governance. Countries that can harness technology as a management tool for determining the direction of public policy and international relations will be on the path to becoming more influential on the world stage. Therefore, public administration in the AI era must adapt and cope with new emerging dynamics (Mehr, 2017). AI helps increase work efficiency, both in terms of opportunities to improve public services and challenges with effects on social confidence and stability. Therefore, the integration between geopolitics and public

administration in the AI contexts is essential to determine a sustainable future in geopolitics, especially in an era where artificial intelligence technology plays an important role.

Moreover, the integration of AI into defense and security apparatuses confers competitive advantages in military strategy and resource allocation. Superior data management and predictive risk analysis empower nations to craft more effective contingency plans, outperforming adversaries in both peacetime preparedness and conflict scenarios (Cukier & Mayer-Schönberger, 2013). Crucially, AI bolsters the protection of digital sovereignty, furnishing tools for robust cyber defense architectures that safeguard critical infrastructure and citizen data. By accelerating threat detection and response cycles, artificial intelligence strengthens state resilience against complex, multifaceted challenges, underscoring why geopolitics in the AI era is both essential and transformative. In light of these factors, integrating geopolitics and AI capability is no longer optional but a strategic necessity for sustainable national security.

Based on the afore mentioned, the author is interested in studying geopolitics and public administration in the AI era to find ways for sustainably and efficiently preparing and developing public administration in line with current technological advancements

Reasons why geopolitics is essential in the AI era

In the AI era, geopolitics provides a strategic lens that integrates technological capabilities with historical and territorial realities, guiding policymakers in anticipation of complex global challenges.

1. Economic and technological competition

Artificial intelligence drives economic competition by enhancing productivity and enabling nations to optimize resource allocation across industries. Kissinger et al. (2021) argue that AI innovations can catalyze new industrial paradigms, while West & Allen (2020) highlight the role of big data analytics in reducing operational costs.

2. Security and military dynamics

Building on economic advantages, AI applications in defense such as autonomous surveillance systems and predictive intelligence tools are reshaping traditional security frameworks. Horowitz (2018) notes that AI-enabled decision-support systems improve threat detection, and Wright (2018) emphasizes their impact on strategic deterrence strategies.

3. Diplomacy and international relations

Beyond competition and defense, AI facilitates diplomacy by powering information-sharing platforms that strengthen alliances and inform policy negotiations. Cukier & Mayer-Schönberger (2013) describe how shared AI infrastructures can forge collaborative governance models, while Kissinger et al. (2021) discuss the potential for AI-driven negotiation simulations to streamline diplomatic processes.

Moreover, it nurtures international cooperation by positioning diverse stakeholders around shared security frameworks and value-based governance. This synergy ensures AI systems are not merely data-driven but contextually grounded, promoting strong policies that protect national interests and global

stability in an increasingly contested digital environment. The main points can be summarized as follows:

- 3.1 Geopolitical changes: Al allows for the rapid processing of geopolitical data, so it enables states to respond in a timely manner to strategic changes such as the surveillance of cyber threats and international security with more complexity (Wright, 2018).
- 3.2 Increase of competitiveness among States: States that can integrate AI into their geopolitical strategies will be able to create competitive advantages, especially in military and security. Big data management and risk analysis can enable states to plan more strategically than their competitors (Cukier & Mayer-Schönberger, 2013).
- 3.3 Impact on sovereignty and security: All can help states manage and defend against complex threats, particularly in the cyber area. It enables states to better defend their digital sovereignty and respond more quickly to new threats.

Artificial Intelligence (AI) enhances state capacity to swiftly analyze geopolitical data and respond to shifting strategic conditions, including cyber and security threats. By integrating AI-driven big data and risk analysis into national defense strategies, governments gain a competitive edge through more informed, precise decision-making. AI also reinforces digital sovereignty by enabling proactive threat detection, rapid response, and stronger cyber defense. These capabilities increase resilience and ensure timely countermeasures, strengthening national security in an increasingly interconnected world.

Important theories related to geopolitics

Geopolitics examines how geography influences power dynamics, state behavior, and international policy. Rooted in early geographical thought, particularly Mackinder's idea that control of strategic land equates to global dominance, the field has since evolved to include economic, technological, and cultural dimensions (Mackinder, 1904; Cox, 1981). Geopolitical theories continue to shape national strategies amid shifting global contexts. with details as follows:

Heartland Theory

Proposed by Halford Mackinder, the Heartland Theory asserts that whoever controls the central Eurasian landmass ("the Heartland") controls the world. This area is viewed as geopolitically pivotal due to its rich resources and land connectivity. While framed in a 20th-century context, the concept remains relevant today, seen in competition over resource-rich regions like Central Asia and Eastern Europe (Kaplan, 2012).

Rimland Theory

In contrast, Nicholas Spykman emphasized the strategic value of the "Rimland" - the coastal fringes of Eurasia. These buffer zones between land and sea powers are crucial for controlling maritime trade and military routes. Spykman argued that dominance over the Rimland equates to global influence (Caldow, 2006). This theory underpins strategies such as the U.S. "Pivot to Asia," reflecting ongoing geopolitical competition in the Indo-Pacific (Brzezinski, 1997).

Seapower Theory

Developed by Alfred Thayer Mahan, this theory posits that a nation's strength derives from naval supremacy and control of sea lanes. He demonstrated through British history that maritime power underpins economic and political influence (Mahan, 1890). In the 21st century, Seapower extends to maritime disputes (e.g., South China Sea), Arctic navigation, and port infrastructure investment under China's Belt and Road Initiative. However, today's power competition has expanded to cyberspace, outer space, and hybrid warfare, adding complexity beyond traditional naval dominance (Till, 2013).

In the AI era, "space" in public administration extends beyond physical borders to encompass data centers, network nodes, and global digital pathways. The interplay between centralized data control (Data Heartland), decentralized edge networks (Digital Rimland), and secure data corridors (Sea Power) presents a strategic challenge for modern governance.

To respond, governments must redesign their operational models—developing Al-driven policies, investing in resilient digital infrastructure, and cultivating a workforce proficient in cyber and data systems. Equally vital is the formation of international frameworks to counter data threats and protect national interests. As Al accelerates decision-making, adaptive and interconnected systems are essential to uphold both security and administrative agility.

Classical geopolitical theories remain highly relevant when reinterpreted for digital domains. Each theory illuminates distinct facets of cyberspace and Al-driven governance, as detailed below.

Heartland Theory and the "Data Heartland"

Mackinder's Heartland Theory positions Eurasia's core as the geopolitical pivot. In the digital age, this maps to large-scale data centers and high-performance computing clusters what we term the "Data Heartland." Control over these core processing hubs enables states to train advanced AI models, manage critical datasets, and assert leadership in foundational algorithms.

Rimland Theory and edge networks

Spykman's Rimland Theory emphasizes coastal buffer zones as strategic interfaces. Digitally, Rimland corresponds to edge computing nodes and regional cloud infrastructures that connect core Data Heartlands to end users. These edge networks support low-latency AI inference, local data processing for smart cities, and distributed sensor analytics, reinforcing national resilience at the network's periphery.

Seapower Theory and global data corridors

Mahan's Seapower Theory highlights the control of maritime routes for economic and military advantage. Modern Seapower extends to undersea fiber-optic cables and satellite constellations - global data corridors that carry vast volumes of information across continents. Securing these channels is critical for real-time Al-driven decision-making, content delivery networks, and transnational cybersecurity cooperation.

Together, these reinterpretations demonstrate that digital "space" now comprises core compute, edge networks, and global data flows each demanding tailored governance strategies.

Table 1. Mapping classical theories to digital domains and AI applications

theory	traditional domain	digital domain	Al application examples
Heartland	eurasian core	data heartland (data centers)	large-scale ML training,
Rimland	coastal buffer zones	edge networks (cloud-edge nodes)	real-time inference, IoT analytics, smart city services
Sea Power	control of sea lanes	global data corridors (fiber cables, satellites)	cross-border data replication, cybersecurity monitoring

This diagram reinforces how each classical theory informs AI governance architecture, helping policymakers align strategic infrastructure investments with geopolitical objectives.

In summary, Heartland, Rimland, and Sea Power theories remain key to analyzing the new "spaces" of Al-driven governance. Integrating these three dimensions offers a comprehensive view of the challenges from strategic data management and interstate alliances to cyber-threat prevention and the design of citizen-focused digital services. As Al's role grows ever more significant, governments must embrace a fully multidimensional, robust, agile, and globally attuned digital-geopolitical administration to strike a true balance between innovation and security.

Roles of public administration in the AI Era

Public administration in the AI era requires understanding and the application of geopolitics to create modern policies that are appropriate for new challenges being faced by the states, in addition, the digital revolution, as emphasized by Ciuriak (2023), requires a revaluation of the international cooperation mechanisms, which are fundamental to deal with the technological disparities that transcend the edges. Ciurik (2023) argues that the adoption of artificial intelligence must be combined with a concerted effort to encourage collaboration between nations, particularly those with divergent geopolitical interests. An ecosystem focused on the equity technological implementation requires dialogues that affect both the technological gaps that cultivate the trust between the competing nations, thus transforming the very fabric of governance into an interconnected world, as follows:

1. National security management

The use of AI to detect and respond to threats that may affect national security enables the states to effectively manage crises (Schwab, 2017) and cybersecurity. AI systems connected to critical national infrastructure may be the target of cyberattacks. Regarding ethics and privacy, the collection and analysis of personal data may violate citizens' privacy rights (Zuboff, 2019). In addition, AI algorithms may have biases that reflect the biases of developers, or data used for training may lead to unfair decisions.

2. Public policy-making

The application of AI allows the state to quickly analyze geopolitical data in depth, resulting in public policies that can effectively respond to changing situations. AI policy decision-making can help analyze big data to support accurate and timely policy decisions, such as forecasting economic trends or disease outbreaks (Mehr, 2017). In addition, AI public services have been used to develop convenient and fast public service systems, such as chatbots for answering questions, and automated systems for managing resource management documents. AI can also be used for efficiently managing government resources, such as using AI in energy planning or urban traffic management.

3. Service delivery and citizen engagement

Al-powered public services such as chatbots, virtual assistants, and automated workflows improve accessibility and responsiveness. These systems reduce administrative bottlenecks and personalize citizen interactions. Inclusive design principles and data protection safeguards are essential to maintain trust and prevent exclusion of vulnerable populations.

4. Resource and infrastructure management

In domains like energy planning and urban traffic control, AI algorithms optimize operational efficiency and sustainability. Smart grids and intelligent transportation systems exemplify data-driven infrastructure management that enhances service reliability. Embedding environmental and social equity metrics within AI models ensure balanced outcomes aligned with public interest.

For the reasons mentioned, public administration in the AI era must strike a balance between the utilization of technology and risk management. The government needs to develop appropriate policy frameworks to promote innovation and the responsible use of AI while protecting the interests of the people and national security. This analysis suggests that AI is not only a tool but also a determinant of the future of public administration in various dimensions. However, the use of AI in the public sector still faces many challenges, so public administration using AI should involve appropriate guidelines.

Guidelines and principles for success

To leverage the strategic value of geopolitics in the AI era, states and organizations must adopt a set of integrated, forward-looking principles. First, interdisciplinary governance frameworks are essential, blending technological expertise with diplomatic insight to ensure balanced decision-making across cyber and physical domains (European Commission, 2021; United Nations Educational, Scientific and Cultural Organization, 2021). Second, ethical AI deployment must be underpinned by transparency and clear accountability to uphold digital sovereignty and public trust (Floridi, 2019). Third, adaptive leadership requires continuous training and scenario-based exercises to navigate emerging risks effectively (Kaplan & Norton, 1996). Fourth, multilateral cooperation through alliances and data-sharing agreements enhances resilience against systemic threats (Nye, 2011). Fifth, dynamic risk assessment protocols supported by real-time analytics enable agile policy adjustments in volatile environments (Singer & Friedman, 2014). Finally, iterative

evaluations and feedback loops help. By embedding these principles into strategic planning processes, policymakers can navigate the complexity of Al-driven geopolitical shifts and secure sustainable competitive advantages.

Effective public administration in the AI era requires appropriate guidelines for implementation consistent with public administration in various dimensions, as follows:

- 1. Build data management capabilities. The government must develop the ability to collect, analyze, and manage geopolitical data systematically to make strategic decisions quickly and correctly.
- 2. Develop the AI skills of personnel. Public administration in the AI era requires the development of personnel skills and knowledge in data analysis and the use of AI technology to increase efficiency in management and decision-making.
- 3. Create international partnerships and cooperation. Dealing with geopolitical challenges in the AI era requires cooperation between governments, both in terms of data exchange and joint research and development of technology.

Another important point that the government must consider enabling successful public administration includes considering various factors to obtain guidelines for policy formulation and decision-making based on correct and appropriate data

In today's challenging and rapidly changing world, geopolitics remains an important tool in shaping foreign policy direction and security strategy, both in terms of opportunities that open new doors through digital technology and international cooperation, and complex challenges from competition for resources, cyber threats, and political uncertainty. The systematic application of geopolitics through strategic planning, risk management, and personnel capacity development will enable states to cope with challenges and seize opportunities steadily and sustainably in the near future, as follows:

Table 2. SWOT analysis: Al-Driven public administration in a geopolitical context

strengths	weaknesses	
Global data connectivity (big data & AI)	Data complexity and interpretation challenges	
Strategic forecasting capability (predictive analytics	Lagging laws and policies	
Public-private-academic collaboration networks	Lack of interdisciplinary skills (AI + geopolitics)	
Early-warning systems and scenario planning	Incomplete digital integration across agencies	
Real-time strategic advantage via dashboards	Data-driven culture not yet deeply embedded	
opportunities	threats	
Green energy transition and environmental cooperation	Competition for resources (water, minerals, energy)	
Expansion of international alliances	Cyber-attacks and information warfare	
Digital supply-chain collaboration	Shifting balance of great-power influence	
Regional public-private partnerships	Domestic political instability	
Innovation forums (WEF, ASEAN BAC)	Inconsistent international regulatory frameworks	

In today's era, organizations can fully capitalize on the shift toward eco-friendly visions and enhanced international cooperation such as the green energy transition and cross-border environmental partnerships by leveraging their strengths in global data connectivity and predictive analytics. This capability allows them to gather and process vast datasets to support renewable energy projects or rapidly and accurately negotiate strategic collaborations between governments and the private sector. Moreover, the expansion of public–private–academic collaboration networks and participation in regional innovation forums for example, the World Economic Forum or ASEAN Business Advisory Council creates fertile ground for knowledge exchange and the development of digital supply-chain partnerships. Yet to seize these opportunities, organizations must deepen internal digital integration, cultivate a true data-driven culture, accelerate legal and policy reforms to keep pace with emerging contexts, and equip personnel with interdisciplinary expertise in AI and geopolitics otherwise, complexity in data interpretation may become a barrier rather than a catalyst.

Simultaneously, threats such as competition for scarce resources, cyber-attacks and information warfare, shifts in great-power influence, domestic political volatility, and misaligned international regulatory frameworks are intensifying. Organizations that have established robust early-warning systems and multi-scenario planning processes will be best positioned to react swiftly. Without addressing weaknesses in data interpretation and investing in workforce capabilities, however, even the most forward-looking institutions risk being overwhelmed by the accelerating pace of change.

Principles for success

This section builds on our theoretical framework comprising the Data Heartland, Edge Networks, and Global Data Corridors to present actionable guidelines. Table 2 reorganizes these principles into an action-oriented format, expands each with concrete examples (e.g., ideal data-sharing agreements), and makes explicit links to the theories discussed above.

Table 3. guidelines and principles for success

principle	description	concrete Example	theoretical link
	integrate technology experts	establish an AI–foreign Policy	data heartland: ensures
interdisciplinary	and diplomatic stakeholders	Task Force including CTO,	diplomatic oversight of core
governance	to balance cyber-physical	MoD, and MFA	Al infrastructure investments.
	domains.	representatives.	
	implement accountability	adopt EU AI act-style	edge networks: builds trust
ethical	mechanisms with public	disclosure rules for algorithmic	in localized AI services by
transparency	reporting on Al-driven	logic in public procurement	mandating transparency at
	decisions.	contracts.	network edges.

Table 3. (cont.)

principle	description	concrete Example	theoretical link
	conduct scenario-based	partner with NATO CCDCOE	global data corridors: develops
capacity	simulations and continuous	for annual AI cyber-defense	expertise in securing undersea
building	training for public sector	wargames and skill	cables and satellite links.
	leaders.	certification programs.	
data-sharing agreements	standardize GDPR-compliant	negotiate an MOU via ASEAN	Data Heartland & edge:
	templates for cross-border	data forum to share health	harmonizes data flows
	data exchange with privacy	surveillance data under	between core centers and
	safeguards.	mutual legal frameworks.	edge nodes for real-time
			analytics.
dynamic risk assessment	leverage real-time	deploy a C4ISR-integrated	Sea Power: monitors global
	intelligence analytics for	dashboard for continuous	data corridors to detect and
	proactive policy	monitoring of geopolitical	mitigate emerging risks in
	adjustments.	flashpoints and AI threat	transnational networks.
		signals.	

By explicitly linking each guideline to its theoretical foundation and offering concrete examples, this table underscores the paper's practical orientation and supports direct translation of theory into policy and administration practice.

Ethical and security challenges

In the future, public administration in the AI era will focus on using advanced technologies to analyze data and plan public policies that are in line with increasingly complex geopolitical environments. AI will play an important role in creating flexible strategies that can effectively respond to rapidly changing and uncertain situations. Although AI is very useful, its use in the public sector involves challenges that must be carefully considered as follows:

- 1. Increase of efficiency and effectiveness in administration: All is used to increase administration efficiency in many areas. For example, All is used to analyze big data to support policy decisions and the provision of public services (Mehr, H. 2017), whereas chatbots and automation systems are used to answer questions, provide public services, and manage resources. In addition, the use of All in managing natural resources and infrastructures can reduce the time and cost of government operations. The use of All can also enable people to access public services more easily (Eggers et al., 2017).
- 2. Transparency and accountability: Use of Al must take into account transparency in decision-making and the ability to identify responsibility in the case of errors. Mechanisms should be created for citizens to

participate in AI governance (Cath et al., 2018), whereby the government must strike a balance between promoting innovation and protecting the public interest, as well as developing international standards for the use of AI in the government sector.

- 3. Privacy and data protection: The government must ensure that the use of AI does not infringe on citizens' privacy and rights (Barocas & Selbst, 2016) because the collection and analysis of personal data may violate the right to privacy. AI systems could be targeted for cyberattacks, so the government must develop a strong cybersecurity system with strict privacy protection measures to protect personal data (Zuboff, 2019).
- 4. Fairness and prevention of discrimination: Al may cause problems regarding discrimination or injustice in society (European Commission, 2021). The government must carefully design and regulate the use of Al to prevent such problems.

Contemporary dynamics and future outlook

In an era characterized by express technological revolutions, shifting geopolitical landscapes, and systemic shocks such as pandemics and climate crises, public administrations face a necessity to not only adapt but also to predict future possibilities. This section analyzes four pressing dimensions supply chain flexibility, Al governance, climate adaptation, and digital power before outlining forward-looking scenarios and strategic recommendations.

1. The COVID-19 pandemic and following geopolitical pressures have uncovered critical weaknesses in global supply chains, affecting everything from medical equipment to semiconductor devices. Governments have revolved from lean, cost focused logistics to flexibility centered frameworks that balance efficiency with unemployment (Baldwin & Freeman, 2021). Public administrators are now investing in multi modal transport corridors, strategic reserves, and nearshoring initiatives to ease disruption risks. Real time tracking using blockchain and IoT sensors enhances transparency, enabling practical policy interventions when blockages emerge. Furthermore, mutual and regional trade agreements are being renegotiated to include clauses on cooperative crisis response, ensuring that critical goods can flow even under preventive conditions. Such measures reflect a shift from crisis reaction to preventive governance, where scenario planning and pressure testing of logistics networks become standard practice.

2. Al governance in the public sector

As AI adoption rushes within government functions going from citizen services to defense analytics the need for strong governance frameworks becomes principal. Recent high-profile arguments over algorithmic bias and data privacy have encouraged regulators to adopt dynamic oversight models, including mixed public private ethics committees and adaptive regulatory sandboxes. These mechanisms allow for rapid policy prototyping and reiterative rulemaking, ensuring that governance keeps pace with technological distribution (European Commission, 2021). Moreover, advances in explainable AI (XAI) and accountability-by-design protocols are being institutionalized, authorizing those critical systems produce

audit paths for every automatic decision. International standard setting bodies, such as ISO/IEC JTC 1/SC 42, are joining on cross border norms to facilitate interoperability while protection human rights (International Organization for Standardization, 2024). For public administrators, the challenge lies in balancing innovative motivations with hardy controls a tension that requires continuous stakeholder engagement and capacity building within civil service academies.

3. Climate change and adaptive governance

Climate-related risks such as extreme weather, biodiversity loss, and water scarcity—transcend national borders and demand systemic responses. Governments are embedding climate adaptation into core planning through regulations, green finance tools, and "climate proofing" measures (IPCC, 2022). Cities are deploying digital twins for flood modeling, enabling data-driven zoning and emergency protocols. At the national level, foresight units conduct cross-agency climate risk assessments, integrating resilience metrics into budgets and infrastructure plans. Community-based initiatives co-designed with local stakeholders ensure inclusive, context-sensitive adaptation (United Nations Office for Disaster Risk Reduction, 2023). As climate projections evolve, administrations must continuously update policies, using Al-powered analytics to target high-risk areas and allocate resources effectively.

4. Geopolitical fragmentation and digital sovereignty

Increasing geopolitical competition particularly between major powers has catalyzed a destruction of the digital ecosystem into competing compasses of influence. Nations are advancing data localization laws, national clouds, and independent identity frameworks to assert digital autonomy. Public administrations must navigate this Balkanization by developing hybrid architectures that interoperate across different standards, while also protecting citizens' data rights. Strategic many-sided discussions, such as those under the United Nations' Roadmap for Digital Cooperation, aim to bridge normative gaps, yet progress is uneven. Administrators are thus adopting portfolio approaches, participating concurrently in multiple alliances to border against association shifts. This varied engagement model underscores the importance of digital mediation as a factor of modern public administration.

5. Future scenarios and strategic recommendations

Scenario planning exercises extrapolate current trends into four plausible futures: Tech Driven Stability: International AI governance converges on a combined framework, allowing whole cross border collaboration but falling competition for AI talent., Fragmented Multipolarity: Digital and economic blocks deepen, requiring administrations to maintain interoperability hubs and strategic reserves., 3 Climate Driven Realignment: Resource scarcity prompts new regional alliances centered on water and energy security, compelling adaptive governance coalitions., Crisis Hyperconnectivity: Compound shocks pandemic resurgence plus cyber-attacks stress test public systems, rewarding those with integrated real time command centers. By implementation agility, ethical stewardship, and collaborative foresight, governments can transform uncertainty into strategic advantage.

Body of Knowledge

Factors for successful geopolitics and public administration in the AI era

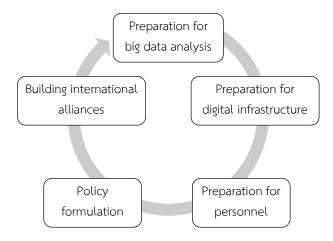


Figure 1. Factors for geopolitics and public administration in the AI era

According to Figure 1, the factors for successful geopolitics and public administration in the AI era can be described as follows:

- 1. Preparation for big data analysis refers to the ability to analyze big data. All helps the government manage and analyze a huge amount of data, enabling faster and more accurate forecasts as well as responses to geopolitical situations.
- 2. Preparation for digital infrastructure refers to a strong digital infrastructure. The government must invest in modern information and communication technology infrastructure to support the use of AI and increase operational efficiency.
- 3. Preparation for personnel refers to personnel with specialized skills in AI and geopolitics. Developing the potential for personnel to have knowledge and skills in using AI technology, together with geopolitical analysis, is very important.
- 4. Policy formulation refers to the formulation of clear and flexible policies. The government must be able to quickly adjust policies to be consistent with the analyzed data by taking into account changes in the global situation.
- 5. Building international alliances refers to the creation of international alliances. International cooperation in exchanging information and technology is important for effectively coping with geopolitical challenges.

Conclusion

This study develops a multidimensional framework that integrates classical geopolitical theories Data Heartland, Edge Networks, and Global Data Corridors with Al-driven governance, addressing the previously uncharted nexus between technological innovation and statecraft. We demonstrate how five critical factors big data analytics capability, robust digital infrastructure, specialized human capital, adaptive policymaking, and international collaboration collectively shape the resilience and effectiveness of public administration under Al-driven geopolitical competition.

Our contributions are threefold:

- 1. Integrated theoretical model: We fill a significant gap by synthesizing AI governance and geopolitical strategy into a unified framework, offering fresh academic insight.
- 2. Actionable guidelines: We provide practical principles of interdisciplinary governance, ethical transparency, capacity building, data-sharing agreements, and dynamic risk assessment that bridge theory and public sector practice.
- 3. Empirical validation: Comparative case studies of the United States, China, and the European Union validate the model's versatility across diverse administrative contexts.

Looking ahead, future research should empirically test the framework's predictive capacity in emerging geopolitical hotspots, explore sector-specific adaptations (e.g., healthcare, environmental policy), and examine the long-term societal impacts of Al-driven governance models. Policy implications include prioritizing strategic investments in core and edge infrastructures, establishing multilateral Al governance forums, and embedding ethical safeguards throughout Al deployment cycles.

By reiterating how this study fills the identified research gap and offering a roadmap for policymakers, we aim to equip public sector leaders with the agility, accountability, and strategic foresight required for sustainable, equitable, and secure governance in the AI era.

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